



Calgary West Central P.G. CO. carrying on business as the Calgary West Central Primary Care Network

2021 ANNUAL GENERAL MEETING MINUTES

Oct. 5, 2021, at 6:30 p.m. Video conference

Registered attendees

Henrietta Van Rooi

CWC PCN members in person

Adrienne Weir Jacqueline McDougall Mirza Saqib Nisar Allison Denesuk Jagdeep Doulla Nadine Lundgren Amanda Wang Jane Ballantine Naomi Rittberg **Andy Wong** Jasminder Soin Nicole Halasa Jennifer MacPherson Anne Kittler Nkechi Ozoka Olaitan Fajimi Antony Ng Joel Tappay Attila Nadori Julia Carter Owen Yuen Brendan Vaughan Rachel Han Karen Easton Catherine McKenna Karen Packer Richard Lam Chris Gorrie Kerri Treherne Roseanne Penner Chris Sarin Kirsty Sloper Rowland Nichol Christy MacAulay-Ismail Leslie Chan Sally Talbot Jones David Loewen Lisa Retzer Sameena Ashraf Bajwa Deb Putnam Lisa Stevenson Sandy Peacock Dena Keashly Luisa Caro Scott Beach

Diana Turner Lynne Searles Scott Forsyth Dilip Nandi Madhu Aul Serge Kongolo Manisha Subedi Eder Genevieve Shauna Mercer **Edward Denga** Margot McLean Shirley Traynor Elcey Varkey Maria De Bruyn Siew-Wan Tan Elisabeth Woolner Maya Grover Stephanie Kerwin Elizabeth Monaghan McDonald Corinne Stephanie Mullin **Emmanuel Schaub** Mehrnaz Yousefi Susan Sutton Erin Nicholls Mehta Karishma Theresa Truong Mei-Fun Seto Famina Remtulla Van Nguyen Fave Sirianni Melanie Morgan Venita Ramanna Gail Ewasechko Michael Ovueni Vincent Vong William Wu Glenda MacLean Michele Moss Hannah Welsh Michelle Hart Yasmin Majeed

Miheala Chaudhary

CWC PCN members by proxy

Alexia Schneider Jennifer Bikow Mina Derakhshan
Allison MacQueen Jeremy deBruyn Monica Chu
Amanpreet Dhaliwal John Caine Natalie Ward
Amy Chow Joshua Brochu Nicola Chappell
Andrew Wong Kelly Ma Olushola Apantaku

Angela Macarthur Kelsey Stearns Petrus Jansen van Rensburg

Brian Hartman Kieran Duhra Rachel DeFina
Brianne Whittacker Lara Nixon Randall Berlin
Brienne Tappay Laurie Ross Renee Walker
Catherine Heimbach Lynn Peterson Rossana Arcega

Charlene Kennedy Mahmood Al-Rubaiee Saif Zahir Christin Hilbert Marek Lichon Salomy David Mariko Shibata-Stamm Sara Kunneman Christine Kang Deborah Sung Mary Ellen Sturgeon Scott Belyea **Ebrahim Sharif Monir** Mary Gawlinski **Shannon Grant** Elizabeth Nguyen Matt Ferrao Sonya Regehr **Emily Ardell** Matthew Johnston Suresh Kanani **Gary Chow** Melanie Purtzki Syeda Abbas Helen Cho Michael Penkman Tania Lemay Michael Yosefi Hien Nguyen Tim Cran Jaclyn Safran Michele Kalny Wesam Salem Janet Tse Michelle Bischoff Zoe Filyk

AHS joint venture governance committee members

Ms. Jana Ambrogiano Dr. Mike Spady

CWC PCN employees and guests

Christopher Cameron, Executive Director

Dr. Rachel Han, Medical Director

Jon Macpherson, Manager of Governance & Organizational Operations

Lisa Bergerman, Director of Member Services & Engagement

Janay Chamberlain, Governance & Policy Lead Alicia Marchtaler, Board Governance Coordinator

Natalie Brodych, Communications Advisor

Tracey Ross-Kretschmer, Project & Event Coordinator

Dan James, Communications Advisor

Paige Shaw, Baker Tilly Catalyst LLP (External Auditor)

Reid Hubick, *e=mc²* events (guest)
Joanne Janzen, *GetQuorum* (guest)

1. Registration and welcome

Board Chair and moderator of the Annual General Meeting (AGM), Nicola Chappell, welcomed attendees to the 2021 AGM and acknowledged the traditional territories of the peoples of the Treaty 7 Region in Southern Alberta including the traditional and ancestral territory of the Blackfoot Confederacy: Kainai, Piikani and Siksika as well as the Tsuut'ina Nation and Stoney Nakoda First Nation.

The Board Chair and the GetQuorum AGM webhost representative outlined virtual engagement guidelines for the event, including an explanation for how to navigate the zoom platform and voting portal.

2. Introductions and role confirmations

The Board Chair requested that any members of the public or media in attendance declare themselves as. No declarations were made.

The Board Chair then introduced the current members of the CWC P.G. CO. Board of Directors:

Dr. Jagdeep Doulla, Vice Chair

Mr. Tim Rose, Treasurer

Dr. Hannah Welsh

Dr. Sally Talbot-Jones

Dr. Julia Carter

Dr. Jennifer MacPherson

Dr. Kerri Treherne

Dr. Theresa Truong

Ms. Barb Unich

Dr. Vincent Vong

Members of the CWC P.G. CO. Joint Venture Governance Committee from Alberta Health Services were introduced:

Ms. Jana Ambrogiano

Dr. Mike Spady

Ms. Paige Shaw, representing the PCN's auditor Baker Tilly, formerly known as The Catalyst Group, was introduced as a guest.

Christopher Cameron, Executive Director, and Dr. Rachel Han, Medical Director of the CWC PCN, were also introduced, followed by the PCN's Manager of Governance & Organizational Operations, Jon Macpherson, who was appointed as Recording Clerk and Robert's Rules Officiant for the AGM. Janay Chamberlain, Governance & Policy Lead, was introduced and appointed as Scrutineer for the meeting.

3. Call to order

The Board Chair called the meeting to order at 6:47 p.m.

4. Notice of meeting

The Board Chair reminded members that the 2021 AGM Notice of Meeting, which was sent out on Sept. 1, 2021 and was available for inspection. The Recording Clerk was instructed to annex the notice to the minutes of this meeting. See Appendix A: Declaration of Notice of Meeting.

5. Scrutineer's report

The Board Chair adopted and announced the Scrutineers Report on attendance:

- Members present in person: 81
- Proxies received: 66
- Total members present: 147, representing 30 percent of the membership.

The Recording Clerk was instructed to annex the attendance report to the minutes of this meeting. See Appendix B: Scrutineer's Attendance Report.

6. Constitution of meeting

Under the Articles of Association of the network, the quorum for a general meeting is 20 percent of the members of the network, present in person or by proxy. The Board Chair declared that quorum was reached at 6:47 p.m. and that the meeting was properly called and regularly constituted for the transaction of business.

7. Approval of agenda

The 2021 AGM agenda was made available to the membership as part of the AGM package. The Board Chair requested a motion to be made to accept the agenda as presented.

Motion

Roseanne Penner moved that the 2021 Annual General Meeting Agenda be accepted by the members as presented; seconded by Corinne McDonald with no further discussion. By formal resolution, the motion was approved.

Motion carried

8. 2020 AGM meeting minutes approval

The 2020 AGM Minutes were made available to the membership as part of the AGM package. The Board Chair requested a motion to be made to accept the meeting minutes as presented.

Motion

Catherine McKenna moved that the 2020 AGM minutes be accepted by the members as presented; seconded by Yasmin Majeed with no further discussion. By formal resolution, the motion was approved.

Motion carried

9. Board nominations

Pursuant to the Articles of Association, an election will be held to fill three-year Board of Director terms that are set to expire.

The following five physician members were nominated for the Board elections ahead of the nomination deadline. A statement from each nominee was posted on the Examiner and made available for all attendees.

Three-year term

Dr. Nicola Chappell

Dr. Olaitan Fajimi

Dr. Nkechi Ozoka

Dr. Kerri Treherne

Dr. Amanda Wang

The Board Treasurer thanked all the nominees for stepping forward to represent their colleagues and informed the membership that the voting is open and will be available for ten minutes or until all votes have been cast. The results of the Board election will be announced after the presentation of the financial statements and auditor's report.

10. Presentation of financial statements and auditor's report for the year ending Mar. 31, 21

Board Treasurer Tim Rose introduced Paige Shaw, a partner with Baker Tilly, formerly The Catalyst Group, and the auditor of the Calgary West Central P.G. CO., to present the summary of the Financial Statements and Auditor's Report for the 2020-21 fiscal year ending March 31, 2021.

The auditor explained to the membership that the 2020-21 Audited Financial Statements had been previously reviewed and approved by the Board of Directors and Joint Venture Governance Committee. A summary of the audited financial statements was included in the AGM package.

The auditor noted that the organization's Leadership was fully cooperative and supportive during the independent audit process and that the CWC PCN is being properly managed and is efficient in its resource allocations. The following aspects of the audit were highlighted:

- Robust conversations took place at all levels of the organization, including between members of the Leadership team, the Finance, Audit & Risk Committee, and the Board of Directors.
- The total expenses for the 2020-21 fiscal year were \$21.36 million in comparison to \$19.35 million in the
 previous year. The Auditor noted that the difference can be attributed to the approved Business Plan
 Amendment (BPA) fund usage. The BPA funds were applied to direct and indirect patient care.
- The Auditor presented the detailed expense breakdown of direct patient care expenditures, indirect
 patient care expenditures, and administrative expenditures for the 2020-21 fiscal year. An increase in
 physician shifts at the Primary Care Centre due to the COVID-19 pandemic resulted in high Physician
 Clinical Services expenses.

In conclusion, the audit opinion was that the audited financial statements presented fairly in all material aspects of the financial positions of the CWC PCN as there were no significant deficiencies noted in controls and processes. The following updates were provided based on questions submitted by the membership:

- The Executive Director indicated that the "Other" category of administrative staff indicated within the
 financial statements includes the Finance and Human Resources departments among other teams who
 support the primary operations of the CWC PCN.
- The Executive Director noted that there is no surplus funding for this fiscal year as any additional funding
 was allocated to a BPA and will be expended in the next fiscal year.

11. Resolution to accept financial statements and auditor's report for the fiscal year 2020-21 as presented

The membership had no further questions or concerns about the audited financial statements. The Board Treasurer then requested a motion to be made to approve the audited financial statements of the network.

Motion

Scott Forsyth moved that the 2020-2021 audited financial statements and auditor's report of the network be accepted by the members as presented; seconded by Roseanne Penner with no further discussion. By formal resolution, the motion was approved.

Motion carried

12. Resolution to appoint the Auditor for the fiscal year 2021-2022

The Board Treasurer then requested a motion to appoint the Auditor of the Network for the fiscal year ending March 31, 2022.

Motion

Yousefi Mehrnaz moved that Baker Tilly Catalyst LLP be appointed as the auditor of the network to hold office until the next AGM or until their successors are appointed and that the Board be authorized to fix the auditor's remuneration; seconded by Catherine McKenna with no further discussion. By formal resolution, the motion was approved.

Motion carried

13. Announcement of new Board members

The Board Treasurer adopted and announced the Scrutineers Report on the results of the Board election. The three candidates elected by the membership to serve three-year terms on the CWC P.G. CO. Board of Directors were announced as follows:

Dr. Nicola Chappell

Dr. Kerri Treherne

Dr. Nkechi Ozoka

14. Thank you to departing Board members

The Board Treasurer thanked Dr. Jennifer Macpherson, Director; Ms. Barb Unich, External Director; Ms. Wendy Coombs, External Director; and Brian Cornelson, AHS Representative, for their contributions to the Board as their term came to an end and they were not seeking re-election or re-appointment.

15. Termination

The Board Chair thanked all those who attended the 2021 AGM including physician members, PCN staff, and noted guests. With all business from the 2021 AGM agenda addressed and no more official business to conduct, the Board Chair officially declared the 2021 AGM of the CWC P.G. CO. membership terminated at 7:51 p.m.





Tuesday, Aug. 31, 2021

TO:

All members CWC P.G. CO.

VIA EMAIL/PUBLISHED ON THE EXAMINER

Re: Notice of Meeting for the annual general meeting on Tuesday, Oct. 5, 2021

Dear member,

I am pleased to confirm that the 2021 annual general meeting (AGM) for the Calgary West Central P.G. CO. (CWC P.G. CO.) will be held on **Tuesday**, **Oct. 5**, **2021**, from 6:30 to 7:30 p.m. via video conference.

The AGM is an important part of the governance of your organization, and I urge all members to attend and participate. An email invitation with an online registration link accompanies this Notice of Meeting (sent to you on **Tuesday**, **Aug. 31**, **2021**); please confirm your attendance by **5 p.m. on Monday**, **Oct. 4**, **2021**.

Members who are unable to attend must appoint a proxy to vote on their behalf. To simplify the process, proxy and in-person attendance are both processed through the online registration link contained in your invitation or on the 2021 AGM web page of the Examiner. Additional information is available in the Proxy Instructions document in this package. Proxies must be registered by **5 p.m. on Monday, Oct. 4, 2021**.

Your 2021 AGM package contains:

- AGM Notice of Meeting letter
- Agenda
- Proxy instructions
- Board nominee form
- 2020-21 CWC P.G. CO. Audited Financial Statements and Auditor's Report
- 2020 AGM Meeting Minutes

For a quorum, we require 20 per cent of all members to attend, either in person or by proxy, as outlined in the Articles of Association. No business shall be transacted at any AGM unless quorum is present at the commencement of business.

Resolution to elect the directors of the company

This year, there are three three-year vacant terms up for election to the CWC P.G. CO. Board of Directors. Please refer to the attached Board nominee form to nominate yourself or your colleagues to stand for election for the CWC P.G. CO. Board.

Resolution to approve the audited financial statements

To receive and consider the financial statements of the company for the fiscal year that ended March 31, 2021, and the auditor's report on such financial statements.

Resolution to appoint the auditor

To appoint Catalyst as auditor of the network, to hold office until the next AGM of the network or until their successors are appointed, and that the Board of Directors be authorized to fix the auditors remuneration.

Nomination period

The nomination period will close at **5 p.m. on Friday, Sept. 17, 2021**. As per Board policy and the Articles of Association, the Board can determine the nomination period.

Should you have any questions regarding nominations, or if you would like to speak to the Executive Director or a member of the Board regarding serving on the Board or one of its subcommittees, please email the Board at board@cwcpcn.com or contact your Physician Liaison.

Should you have questions about the new online proxy process, or any other AGM-related questions, please consult the attached instructions or contact your <u>Physician Liaison</u>.

Yours sincerely,

Dr. Nicola Chappell

Chair, CWC P.G. CO. Board of Directors





Calgary West Central P.G. CO. Annual General Meeting

SCRUTINEER'S ATTENDANCE REPORT

Video conference Tuesday, Oct. 5, 202	Video	o conference	Tuesday	. Oct.	5.	2021
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Thus, quorum is present, and the meeting is properly called and regularly constituted for the transaction of business. Signed this 5th day of October 2021, in Calgary, Alberta. Witness Scrutineer Jon Macpherson Janay Chamberlain Name (please print) Name (please print) Amay Chamberlain	have been received from <u>66</u> members r						
Witness Scrutineer Jon Macpherson Name (please print) Name (please print) Amage Chamberlain Janay Chamberlain	The quorum for a general meeting is 20 per cent of members present in person or by proxy. Thus, quorum is present, and the meeting is properly called and regularly constituted for the transaction of business.						
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Janay Chamberlain	Jon Macpherson	Janay Chamberlain					
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	Signature	Janay Chamberlain Signature					